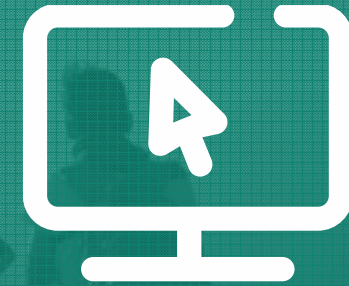


# Members' Budget Training



# Introduction

# Agenda

1. Introduction
2. How the Council is funded
3. 10-Year Budget
4. Financial Monitoring
5. Role of the Advisory Committees
6. Final questions

# 10 Service Budgets 2016/17

£000s	Service
2,502	Refuse Collection
1,334	Street Cleansing
646	Environmental Health
457	Planning Policy
432	Housing
324	Development Management
282	Planning Enforcement
243	CCTV
209	Park & Recs
184	Electoral Registration

# Funding Source 2016/17

Funding Source 2015/16	£'000s
Business Rates	£1,951
Council Tax	£9,672
Investment Property Income	£500
Interest Receipts	£250
Planned Funding from Reserves	£1,316

# Interest

# £0.250m



# Investment Property Income

£500K



# Retained Business Rates

£1.951m





# Council Tax

£9.672m



Band A  
£1,089  
(SDC £132)



Band D  
£1,634  
(SDC £198)



Band H  
£3,268  
(SDC £396)

# 10-Year Budget

- Started in 2011/12
- Allows flexibility between years
- Thorough process
- Clear assumptions
- Member involvement
- Financially self-sufficient

# Ten Year Budget - Revenue

		Budget 2016/17	Plan 2017/18		Plan 2026/27
		£000	£000		£000
<b>Line</b>	<b>Expenditure</b>				
1	Net Service Expenditure c/f	14,253	13,689	→	16,972
2	Inflation	569	494	→	471
3	Superannuation Fund deficit: actuarial increase	(721)	300	→	0
4	Net savings (approved in previous years)	(13)	(162)	→	0
<b>5</b>	<b>New growth</b>	<b>88</b>	<b>28</b>	<b>→</b>	<b>0</b>
<b>6</b>	<b>New savings/Income</b>	<b>(487)</b>	<b>(100)</b>	<b>→</b>	<b>(100)</b>
<b>7</b>	<b>Net Service Expenditure b/f</b>	<b>13,689</b>	<b>14,249</b>	<b>→</b>	<b>17,343</b>
<b>Financing Sources</b>					
8	Revenue Support Grant	0	0	→	0
9	New Homes Bonus	0	0	→	0
10	Council Tax	(9,672)	(9,982)	→	(13,181)
11	Locally Retained Business Rates	(1,951)	(1,989)	→	(2,428)
12	Collection Fund Surplus	(333)	0	→	0
13	Interest Receipts	(250)	(130)	→	(250)
14	Property Investment Strategy Income	(500)	(500)	→	(1,576)
15	Contributions to/(from) Reserves	100	(353)	→	148
<b>16</b>	<b>Total Financing</b>	<b>(12,606)</b>	<b>(12,954)</b>	<b>→</b>	<b>(17,287)</b>
<b>17</b>	<b>Budget Gap (surplus)/deficit</b>	<b>1,083</b>	<b>1,295</b>	<b>→</b>	<b>56</b>
<b>18</b>	<b>Contribution to/(from) Stabilisation Reserve</b>	<b>(1,083)</b>	<b>(1,295)</b>	<b>→</b>	<b>(56)</b>
<b>19</b>	<b>Unfunded Budget Gap (surplus)/deficit</b>	<b>0</b>	<b>0</b>	<b>→</b>	<b>0</b>

# Financial Monitoring

## 2. Overall Summary

2015/16 Actual as Cabinet May '16		Y-T-D Actual	Annual Budget	Annual Forecast (including Accruals)	Annual Variance	Annual Variance
£'000	July 2016 Final	£'000	£'000	£'000	£'000	%
1,556	Communities & Business	602	1,433	1,433	0	0.0
2,555	Corporate Support	960	2,693	2,693	0	0.0
4,089	Environmental & Operational Services	1,579	4,227	4,257	30	0.7
5,057	Financial Services	1,339	4,169	4,170	1	0.0
1,207	Planning Services	480	1,474	1,474	0	0.0
<b>14,464</b>		<b>4,961</b>	<b>13,996</b>	<b>14,027</b>	<b>31</b>	<b>0.2</b>
	<i>Adjustments to Reconcile to amount to be met from reserves</i>					
(233)	Direct Services Trading Account	(144)	(82)	(112)	(30)	(37)
(63)	Capital Charges outside the General Fund	(19)	(60)	(60)	0	0
(222)	Support Services outside the General Fund	(57)	(165)	(165)	0	0
97	Redundancy Costs	3	0	0	0	0
<b>14,043</b>	<b>NET SERVICE EXPENDITURE</b>	<b>4,744</b>	<b>13,689</b>	<b>13,690</b>	<b>1</b>	<b>0.0</b>
(3,341)	Government Grant and NHB					
(2,084)	Retained Business Rates	(650)	(1,951)	(1,951)	0	0.0
(9,298)	Council Tax	(3,224)	(9,672)	(9,672)	0	0.0
(680)	<u>Summary including Investment Income</u>	<b>869</b>	<b>2,066</b>	<b>2,067</b>	<b>1</b>	<b>0.0</b>
(422)	Investment Property Income	(215)	(500)	(500)	0	0.0
(259)	Interest Receipts	(86)	(250)	(252)	(2)	(0.8)
<b>(1,361)</b>	<b>OVERALL TOTAL</b>	<b>569</b>	<b>1,316</b>	<b>1,315</b>	<b>(1)</b>	<b>(0.1)</b>
1,331	Planned Appropriation to/(from) Reserves	(439)	(1,316)	(1,316)	0	
<b>(30)</b>	<b>(Surplus)/Deficit</b>	<b>130</b>	<b>0</b>	<b>(1)</b>	<b>(1)</b>	

# Role of the Advisory Committees

2017/18 Budget Setting Timetable		
	Date	Committee
<b>Stage 1</b>		
Financial Prospects and Budget Strategy 2017/18 and Beyond	6 September	Finance AC
	15 September	Cabinet
↓		
<b>Stage 2</b>		
Review of Service Dashboards and Service Change Impact Assessments (SCIAs)	22 September	Planning AC
	4 October	Housing & Health AC
	6 October	Policy & Performance AC
	11 October	Economic & Comm. Dev. AC
	18 October	Legal & Dem. Svs AC
	1 November	Direct & Trading AC
	15 November	Finance AC
↓		
<b>Stage 3</b>		
Budget Update (incl. Service Change Impact Assessments (SCIAs), feedback from Advisory Committees)	1 December	Cabinet
↓		
<b>Stage 4</b>		
Budget Update (incl. Government Settlement information)	12 January	Cabinet
↓		
<b>Stage 5</b>		
Budget Update and further review of Service Change Impact Assessments (if required)	January - February	Advisory Committees
↓		
<b>Stage 6</b>		
Budget Setting Meeting (Recommendations to Council)	9 February	Cabinet
↓		
<b>Stage 7</b>		
Budget Setting Meeting (incl. Council Tax setting)	21 February	Council
Note: The Scrutiny Committee may 'call in' items concerning the budget setting process.		

# Role of the Advisory Committees

## Service Dashboard Chief Planning Officer, Richard Morris

**Advisory Committee responsibilities**  
Development Management including arboriculture and planning enforcement.  
Planning Policy including conservation, plan making, neighbourhood planning and transport policy.

### Objectives

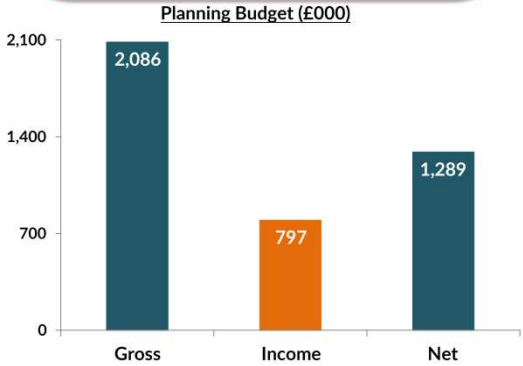
- Prepare and update planning policy and guidance for the District through the Local Plan in line with the Local Development Scheme timetable
- To work with Town and Parish Councils that wish to adopt Neighbourhood Plans
- Oversee the implementation of the Community Infrastructure Levy and the spend of section 106 contributions
- To provide pre-application advice and determine planning applications in accordance with national and local planning policies
- Investigate alleged breaches of planning control and take formal enforcement action when necessary

### Achievements & Opportunities

- Consistently high performing development management function when measured for both speed and quality of decision making
- Early implementation of CIL to deliver infrastructure for our communities
- Commitment to produce a new local plan, ensuring the Council retains local control of decision making
- Draft Mastervision for Swanley & Hextable out to consultation
- Excellent progress on gathering the specialist evidence to inform the new Local Plan (retail, economic needs & housing)
- Successful Housing Forum and contribution to the development of the Council's Housing Strategy

### Challenges & Risks

- Ambitious work programme to deliver the Local Plan
- Pace of change in national planning policy
- The Duty to Co-operate (working with neighbouring authorities and key agencies)
- Regeneration and growth (working with SDC economic development team)
- Delivering Affordable Housing (working with SDC housing team)
- The cost of decisions being challenged, either at appeal or through the Courts
- As the busiest planning department in Kent, maintaining our high performance



### Service contribution

Statutory service 🏛️🏛️🏛️🏛️

Income generating 🌱🌱🌱🌱

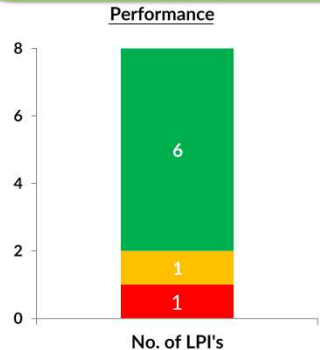
Working in partnership 🤝🤝🤝🤝

### Corporate priorities

Self sufficiency \*      Value for Money ✓

Safe district ✓      Collect rubbish effectively \*

Protect Green Belt ✓      Local Economy ✓



# Advisory Committee Exercise

 Net Growth ideas

 Net Savings ideas

# Questions?



# Members' Budget Training

